

## **Road Pricing in Texas**

# Adjusting to a New Paradigm in Transportation



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#### C&M Associates, Inc

- Traffic and Revenue studies
- United States: Texas Turnpike Authority
- Recognized by financial community



## **Road Pricing**

- Fund programs
- Improve transportation efficiency
- Generate revenue , and/or
- Manage congestion—not the same



#### **Revenue Generation**

- Generates funds
- Rates set to maximize revenues or recover specific costs
- Revenue often dedicated to roadway projects
- Shifts to other routes and modes not desired (because this reduces revenues)



### **Congestion Management**

- Reduces peak-period vehicle traffic.
- Revenue not dedicated to roadway projects
- Requires variable rates (higher during congested periods)
- Travel shifts to other modes and times considered desirable



## **Road Tolls**

- Common way to fund highway and bridge improvements
- Fee-for-service, with revenues dedicated to roadway project costs
- Considered more equitable and economically efficient
- Often proposed in conjunction with road privatization



## **Road Tolls**

- Often structured to maximize revenues
- Success is measured in terms of project cost recovery
- Tolling authorities may discourage development of alternative routes or modes



### **Congestion Pricing (or Value Pricing)**

- Variable road pricing
- Intended to reduce peak-period vehicle trips
- Fixed or dynamic variability
- Implemented when road tolls are implemented to raise revenue, or
- On existing roadways as a demand management strategy to avoid the need to add capacity
- May combine un-priced and priced lanes (Responsive Pricing, may change consumption patterns)



## Cordon (Area) Tolls

- Paid by motorists to drive in a particular area, usually a city center
- May apply during peak periods, such as weekdays
- Implemented in different ways (passes, electronically)



### **Other Schemes**

- HOT: type of managed lane, LOV pays toll, incentive to shift lanes, raises revenue
- HOT: often proposed as compromised between HOV and full Road Pricing
- Vehicle user fees (mileage, pay-as-you-drive insurance)
- Road Spacing Rationing (Revenue-neutral credits used to ration peak-period roadway capacity



## **Pay-As-You-Drive Insurance**

Prorates premium by mileage

 Legislation introduced in Texas (HB 45, 2001, adopted Jan. 23, 2002) and Pennsylvania

Proposed at U.S. federal level

 Favors car-pool, pedestrians, bicycle, women, elderly, teleworkers

Female drivers: drive about 40% less, 40% less crashes and claims



#### Road Pricing Implemented at Various Scales

- Point: Pricing a particular point in the road network, such as a bridge or a tunnel
- *Facility:* Pricing a roadway section
- Corridor: Pricing all roadways in a corridor
- Cordon: Pricing all roads in an area, such as a central business district
- Regional: Pricing roadways at regional centers or throughout a region



## **Toll Elasticity**

- Range: –0.1 to –0.4 for urban highways (varies by type of toll / traveler / other
- Traffic volumes and trip lengths decline significantly if tolls > 10¢ per vehicle kilometer (Canadian dollars) (Mekky 1999)
- Financial incentives most effective in reducing auto trips
- A US\$3 (round-trip) toll predicted to reduce auto-commuting by 25%
- Cong. Pricing can reduce 5.7% of VMT and up to 4.2% of vehicle trips in a region
- Effects on VMT, trips, delays, fuel, pollution, revenue



#### **Road Pricing** Barriers to Implementation

- Opposition from user groups
- Consumers generally oppose new or increased prices
- The trucking industry and automobile associations have generally opposed it
- Their position may change as congestion increases
- Citizens may distrust government agencies motives ("raise revenue?")



## **Road Pricing Principles**

- User Perspective
- Easy for users to understand
- Convenient: does not require vehicles to stop at toll booths
- Transport options: consumers have viable travel options available
- Payment options: multiple payment options (cash, prepaid card, credit card, etc.)
- Transparent: charges evident before trip is undertaken
- Anonymous privacy of users is assured



### **Traffic Authority's Perspective**

- Traffic impacts: does not require each vehicle stops or delays
- Efficient and equitable: charges reflect true user costs
- Effective: reduces traffic congestion and other transportation problems by changing travel behavior
- Flexible: easily accommodates occasional users and different vehicle types
- Reliable: minimal incorrect charges
- Secure and enforceable: minimal fraud or non-compliance
- Cost effective: positive return on investments
- Implementation: minimum disruption during implementation; expandable



### **Society's Perspective**

- Benefit/cost: positive net benefits (when all impacts are considered)
- Political acceptability: public perception of fairness and value
- Environment: positive environmental impacts
- Integrated: same charging system for other public service fees (parking, public transit, etc.)



## Hesitancy

- Voter's reaction
- How to manage traffic? (BRT? Managed Lanes [pricing]? Traffic signals?)
- Confusing: Price what? User, road space, pollution, fixed (gasoline)
- Infrastructure as a public good financed with taxation
- Supply is theoretically open-ended
- Added Supply: leads to new road users / more demand



#### **Road Pricing** Pilot Schemes (OECD area)

- London, Edinburgh, Bristol and Cambridge (UK)
- Orange County, California
- Copenhagen (Denmark)
- Rome, Genoa (Italy)
- Gothenburg (Sweden)
- Helsinki (Finland)
- Trondheim (Norway)
- Texas



## **User-Specific**

- Capital road improvements: on society? On User?
- Road pricing tries to reflect the latter
- Or marginal cost of using road space
- Users may: travel, abstain, take another route / time / mode



### Costs

- Obvious: wear and tear, gasoline, vehicle operating
- Indirect costs: accidents, pollution, noise
- Transportation-related pollution ~28% of total OECD emissions of CO2
- ▶ 80% from road-based sources
- US cost of congestion (lost time, wasted fuel, increased vehicle operating costs) US\$72 billion in 1997, or 3.7% of GDP (Source TTI 1999)



#### Congestion Costs (Annual Mobility Report, TTI)

 Annual delay per peak period-traveler: 46 hours (16 in 1982)

- Annual financial cost of traffic congestion, which has ballooned from \$14 billion to more than \$63 billion since 1982 (as expressed in 2002 dollars)
- Wasted fuel, totaling 5.6 billion gallons lost to engines idling in traffic jams



### **Revenue Sources**

- Fuel taxes: fixed, non related to supply and demand
- Fuel taxes: may actually discount heavy users
- Toll roads: pay building, maintenance. May not "manage" traffic
- Tolls may vary according to supply and demand inputs
- Varying tolls best as controlling (managing) congestion



### Varying Tolls

- Lower tolls during low demand
- Approach roads to Paris
- Bergen ting Road, Norway and ETC (Electronic Toll Collection)
- Singapore and ERP since 1998 (Electronic Road Pricing varying with time-of-day
- Singapore: adjusts to optimal flow



## **Key to Success**

- Variability of price, as per demand
- Balance between cost and congestion objectives
- May require help from institutions (varying work schedules, telecommuting)
- Surpluses should be spent on public transportation, parking, bicycle, pedestrian
- Price must aim to reduce congestion



## **Key to Success**

 Regulation may be needed (some operators may benefit form peak time congestion)

Pricing could be the trick to remove that 5-10% peak congestion. Some changes to entrenched customs...work hours, for instance

 Substantial reduction in congestion by removing 5% peak-time traffic



#### Texas Department of Transportation

### TxDOT



### TxDOT

- Created in 1917 as Texas Highway Department
- 1950s Federal Interstate System connecting major cities
- New strategy for the 21st Century



### **TxDOT** New Strategy

- Devolve prioritizing to local governments
- Funding through toll revenues (better matched with local usage)
- Under previous scheme: funds dried by maintenance
- Include other modes: commuter/freight rail, others
- ▶ "9050 Plan": accelerate 90% of projects, 50%



#### **TxDOT** General Supply/Demand Outlook

- Traffic volumes increased by 200% in last 30 years
- State population increased by 90% in same period
- System gained 20% capacity only
- State fuel tax same since 1991



#### **TxDOT** New Planning and Financing Instruments

- Texas Metropolitan Mobility Plan
- Texas Mobility Fund (backs bond issues)
- Pass-Through Toll Agreements (indirect toll paid by state to entity)
- Texas Highway Safety Bonds
- Regional Mobility Authorities
- Stress on partnering and regional leadership



#### TxDOT In Current Agenda

- State, nation, and beyond (NAFTA)
- Extension of I-69
- Trans Texas Corridor (TTC)
- TTC as complement of interstate highway system
- TTC built in stages through public-private partnerships



### Landmark Legislation and Developments

- HB 3588, 2003: trans Texas Corridor, CDA, others
- SB (Senate Bill) 370, 1997: creates TTA
- SB 342, 2001: creates RMA figure
- TTC announced in Jan 2002
- CTTP transferred to Austin District Sep. 2003
- ▶ I-69 Corridor transferred TTA Sep. 2003


### House Bill 3588

- Portfolio approach" to funding
- New CDA Authority (legal frame)
- Passed in May 2003
- Changed coined name from "Exclusive Development Agreement"
- Unlimited use of CDA through 2011
- Can be used in Trans Texas Corridor and turnpike projects



### **Private Sector Involvement**

- "Creative business plans and private partners needed" (TTA, Russell, 2004)
- Currently: 3B annual letting, covers only one third of needs
- ► HB 3588 and Proposition 14 provide for funding options
- Need for new business models in Texas (public-private partnerships)
- Gasoline tax is unpopular, targets population at large, threaten by new technologies
- Recent increase in gasoline taxes in Ohio, Washington and Indiana



### **Road Pricing: Expectations**

- Accelerate projects
- Leverage the limited funding sources
- Be an alternative contributing to the decline of gas taxes (unpopular, new technologies)
- Provide economic engine for system expansion, proactive approach
- Free up maintenance funds to construct other projects
- Benefit of reliable travel time, increased options (reduces travel volume risk),
- Supported by TxDOT and Governor Rick Perry.



### **Geographic Outlook on Mobility**

- Local, regional (RMAs, Districts)
- Statewide (State of Texas, TxDOT, TTA)
- Larger (US, Mexico, NAFTA)



### **Six Types of Authorities**

- International bridges (cities and counties on Mexican border; numerous)
- Private toll corporations (legislation repealed, generally)
- County TollAuthorities; Chapter 284 (part of county government)
- Regional Tollway authorities: Chapter 366
- Regional Mobility Authorities (RMA): Chapter 370
- TxDOT/TTA: Chapter 361; statewide jurisdiction



### **Regional Mobility Authority (RMA)**

- Local transportation Authority that can build, operate, and maintain toll roads
- Overwhelmingly approved by voters under Proposition 15
- New, more flexible way to construct critical mobility improvements
- Allow use of local dollars to leverage revenue bonds
- Individual or multiple counties can form an RMA
- Excess revenues can be used for other transportation projects in the area



### The Central Texas RMA

- Central Texas Regional Mobility Authority (CTRMA)
- First RMA to be created under this new authority
- Formed by Travis and Williamson Counties
- Approved by the Texas Transportation Commission on October 31, 2002
- Currently working to develop U.S. 183A in Williamson County



### **RMAs and Bonds**

- May issue tax-exempt revenue bonds
- Term not to exceed 40 years
- May be repaid from any financial source available to the Authority
- Not repayable with revenue from other projects (not in system)
- The Texas Attorney General must approve the bonds
- They do not constitute a debt of the State of a government agency



### **TxDOT Districts**

- 25 geographic districts
- Responsible for highway development
- Design, O&M, ROW acquisition, construction, planning primarily accomplished locally
- Familiar with their unique area demands and needs of the local people
- District offices offer access to citizens' involvement



### **Financial Feasibility Studies**

- Performed at the request of: The TxDOT Commission; a TxDOT Distric; a Developing RMA (with District Coordination)
- Study levels: sketch, intermediate (modeling), investment-grade (certified T&R, Financiers)
- Traffic analysis: volumes, growth, toll plan
- Revenue analysis: economic projections, market acceptance, elasticity



### **Specific Costs I**

- Construction
- ROW / utility relocation
- Engineering (preliminary and final)
- Environmental mitigation
- Maintenance expenses



### **Specific Costs II**

- Construction inspection
- Operational expenses
- Inflation
- Capitalized interest (if bonded)
- In matters of cash flow, treated "like a business"



### CDAs

- Comprehensive Development Agreement
- HB 3588
- Agreement with one entity (the developer)
- To design, develop, construct, finance, acquire, operate and/or maintain
- Object: highways, turnpikes, freight or passenger rail, public utilities
- Criteria: best value selection; will not replace conventional project delivery
- Considered as "another tool in the box"



## Types of CDA



### **Design-Build or Design-Build-Maintain**

- One point of responsibility
- Earlier cost certainty
- Accelerated delivery
- Shifting risk away from owner
- Best for well defined project, yet not fully designed (SH130, SH45)



### **Strategic Business Partnership**

- Early private sector involvement in development
- Short, mid and long term corridor strategy
- Assists TxDOT in packaging specific facilities for procurement
- Best for corridor program
- Concession/Franchise: Revenue sharing, facilities leasing, shared operations and revenue risks and responsibilities



### **Procurement CDAs (HB 3588)**

Solicited

#### Unsolicited



### Trans Texas Corridor TTC



#### Trans Texas Corridor Overview

- Estimated cost: \$184 billion
- Term: 50-year
- Estimated economic development generated US\$135 billion (Ray Perryman, economist)
- Law allows state to acquire land under power of eminent domain
- State may sale or lease land for revenue-generating facilities (hotels, gas stations, stores)
- Calls for building 4,000 miles (6,400 km) of roadways
- ▶ Up to ¼ mile (400 mt) ROW (Right of Way)



#### Trans Texas Corridor ROW--Section

- Six high-speed toll lanes for cars and trucks
- Six rail lines
- Easements for petroleum, natural gas and water pipelines
- Easements for electric, broadband and other telecommunications lines



#### Trans Texas Corridor Demand Outlook

- Texas's population expected to double to 50 million in the next few decades
- NAFTA-induced cross-border trade increase
- From Mexico to Oklahoma, from East Texas to the El Paso desert
- Higher speeds: autos and trucks at 85 mph
- Oil pipe line
- Water from the Louisiana border to West Texas
- Hazardous materials moved out of Houston and Dallas



### **Trans Texas Corridor**

- PPP (Public-Private Partnership)
- One signed CDA (Cintra-Zachry, March 2005)
- Alternative ROW compensation
- Toll equity
- Local participation (RMAs, Districts)
- Options: Revenue Bonds / shadow (pass-through) tolls



#### Trans Texas Corridor Proposed Priorities

- I-35, I-37 and I-69 (proposed) from Denison to the Rio Grande Valley
- I-69 (proposed) from Texarkana to Houston to Laredo
- I-45 from Dallas-Fort Worth to Houston
- ▶ I-10 from El Paso to Orange



### **Trans Texas Corridor**

**Opposition: Grounds** 

- Environmental impacts
- Property rights
- Expense of tolls
- Loss of business along already established interstate routes (towns)



### **Trans Texas Corridor: Opposition**

Some specific opponents (Dem. and Rep.)

- Texas Farm Bureau
- Sierra Club and other environmental watchdogs
- River of Trade Coalition
- Big- and small-town officials
- CorridorWatch



### **Trans Texas Corridor (TTC)**

#### CASE STUDY: TTC-35



#### TTC-35 CDA

 TxDOT and Cintra-Zachry: partnership to develop TTC-35

First element in TTC (generally) along I-35

- State seeks "innovation and resources" from private sector
- Cintra-Zachry proposes 7.2B in investments





- First phase of proposal calls for building a \$6 billion toll road
- From Dallas to San Antonio (estimated completion by 2010)
- East of I-35, parallel to it
- Consortium will build and operate it as a toll facility
- Will pay the state an additional \$1.2 billion for I-35 improvements
- State may use to fund road improvements or high-speed and commuter rail projects



#### TTC-35 Contractual Plans

 CDA authorizes Cintra-Zachry to begin the master development and financial plan

Plan will guide the development of a new system of roads, rail and utilities

Plan will include a project list, implementation schedule and funding options



#### **TTC-35** Committed Deliveries for Identified Projects

- Conceptual design plan
- Preliminary cost estimates
- Toll feasibility studies
- Plan for complying with environmental requirements
- Master plan to be updated regularly (to environmental, financial and other factors)



### **CASE STUDY: TTC-35**

#### **CDA's Goals**

- Authorizes a \$3.5 million planning effort
- Does not set the alignment for TTC-35
- Does not authorize construction
- Does not set toll rates
- Does not determine who gets the tolls
- Does not eliminate competition for future services



#### CASE STUDY: TTC-35 Envisioned Section (ROW)





# CASE STUDY

- North Texas Tollway Authority (NTTA)
- Empowered to acquire, construct, maintain, repair and operate turnpike projects
- Can issue Turnpike Revenue Bonds for construction projects
- Can collect tolls to operate, maintain and pay debt service on those projects



#### CASE STUDY: NTTA Constituent Counties

Dallas County (Dallas)

Collin (Dallas)

- Tarrant (Fort Worth)
- Denton County (Denton)



#### CASE STUDY: NTTA Roads

- The Dallas North (DNT)
- DNT extension / SH 121 Interchange
- Phase 3 Extension of the Dallas North Tollway
- The President George Bush Turnpike (PGBT)
- The Addison Airport Toll Tunnel (AATT)
- The Mountain Creek Lake Bridge (MCLB)



### **CASE STUDY: HCTRA**

- Harris County Toll Road Authority (HCTRA)
- Covers approximately 83 miles (133 km) of roadway
- Located in the Houston / Harris County area
- Nine mainline plazas (7 on Sam Houston Tollway and 2 on Hardy Toll Road)
- Paying options: EZ Tag, Exact Change, Exact Change + EZ Tag, and Full Service


### CASE STUDY: HCTRA Roads

- Sam Houston North, Central, South, Southwest, South East, East
- Sam Houston Ship Channel Bridge
- Hardy North, South
- Westpark



# **CASE STUDY: CTTS**

## Central Texas Turnpike System (CTTS)



## CTTS

#### **Central Texas Turnpike System** Î [183] 130 GEORGETOWN 183A I-35 NAFT ROUND ROCK CEDAR SH 45 / US183A INTERCHANGE PFLUGERVILLE 45 NORTH AUSTIN 290 183 130 $\overline{\mathbb{Q}}$ 45 SOUTHEAST SAN MARCOS 130 LULING Lenend 2002 Project Connecting Facilities Anticlpated completion date SH 455E 2010 US 183A 2011 Trailing SEGUIN Future Development Project Funding to be Det

