

Afternoon Programme

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Presentation General Remarks on Good Governance	Mr. Olaf Vroom Netherlands	14.00 – 14.15
Presentation Intégration des principes de gouvernance d'EU Programmes	Ms. Madina Fassassi EU	14.15 – 14.45
Presentation Good Governance Issues in the Road Sector in Indonesia	Mr. Sumaryanto Widayatin Indonesia	14.45 – 15.15
Presentation Bonne gouvernance et intégrité institutionnelle en Coté d'Ivoire	Mr. Toussaint Aguy Coté d'Ivoire	15.15 – 15.30
Presentation Intégrité institutionnelle d'un point de vue africain	Mr. Ambroise Ouédraogo Burkina Faso	15.30 – 15.45
Presentation Passation des marchés publics en Benin	Mr. Gualbert Koudogbo Benin	15.45 – 16.00
PAUSE		16.00 – 16.30
Table Ronde sur l'intégrité institutionnelle		16.30 – 17.15
Conclusions du séminaire	Mr. Paul van der Kroon	17.15– 18.00

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General remarks on Good Governance

**Seminar Performance of Road
Administrations**

Benin, March 22, 2007

Olaf Vroom MBA

Principle Strategy Advisor

Netherlands Road Administration Headquarters

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Good, effective public governance

- helps to strengthen democracy and human rights,
- promote economic prosperity and social cohesion,
- reduce poverty,
- enhance environmental protection and the sustainable use of natural resources, and
- deepen confidence in government and public administration.

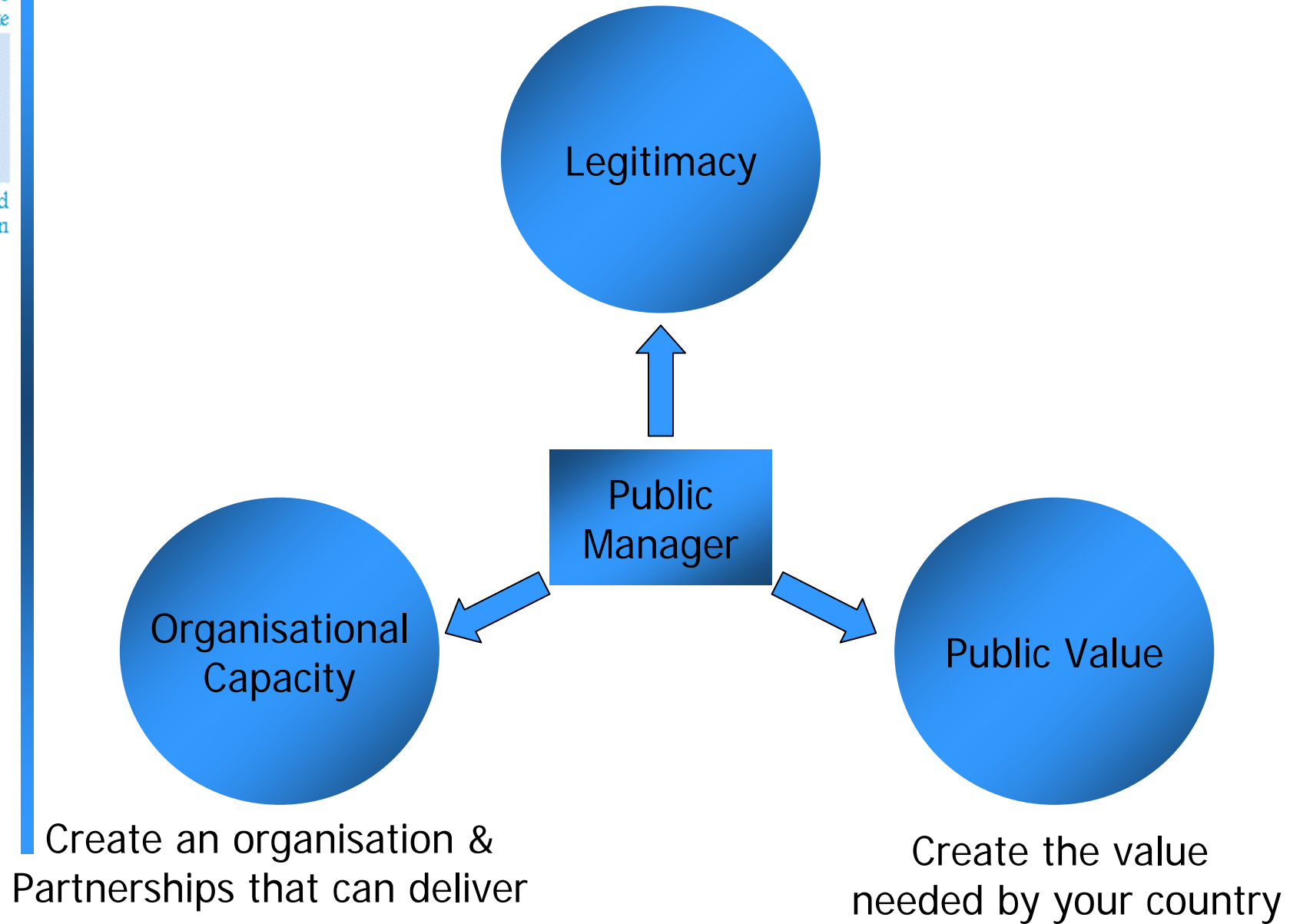
Means of Governance

- Tools & Instruments
 - Roles & responsibilities
 - External Reporting
 - Contract Management
 - Performance Management
 - Risk Management
 - etc
- Ethics & Public Morality
 - Fair & just use of means (budget & state authority)
 - Integrity
- Cooperation, Interaction & Deliberation
 - Quality of interaction with stakeholders
 - User orientation

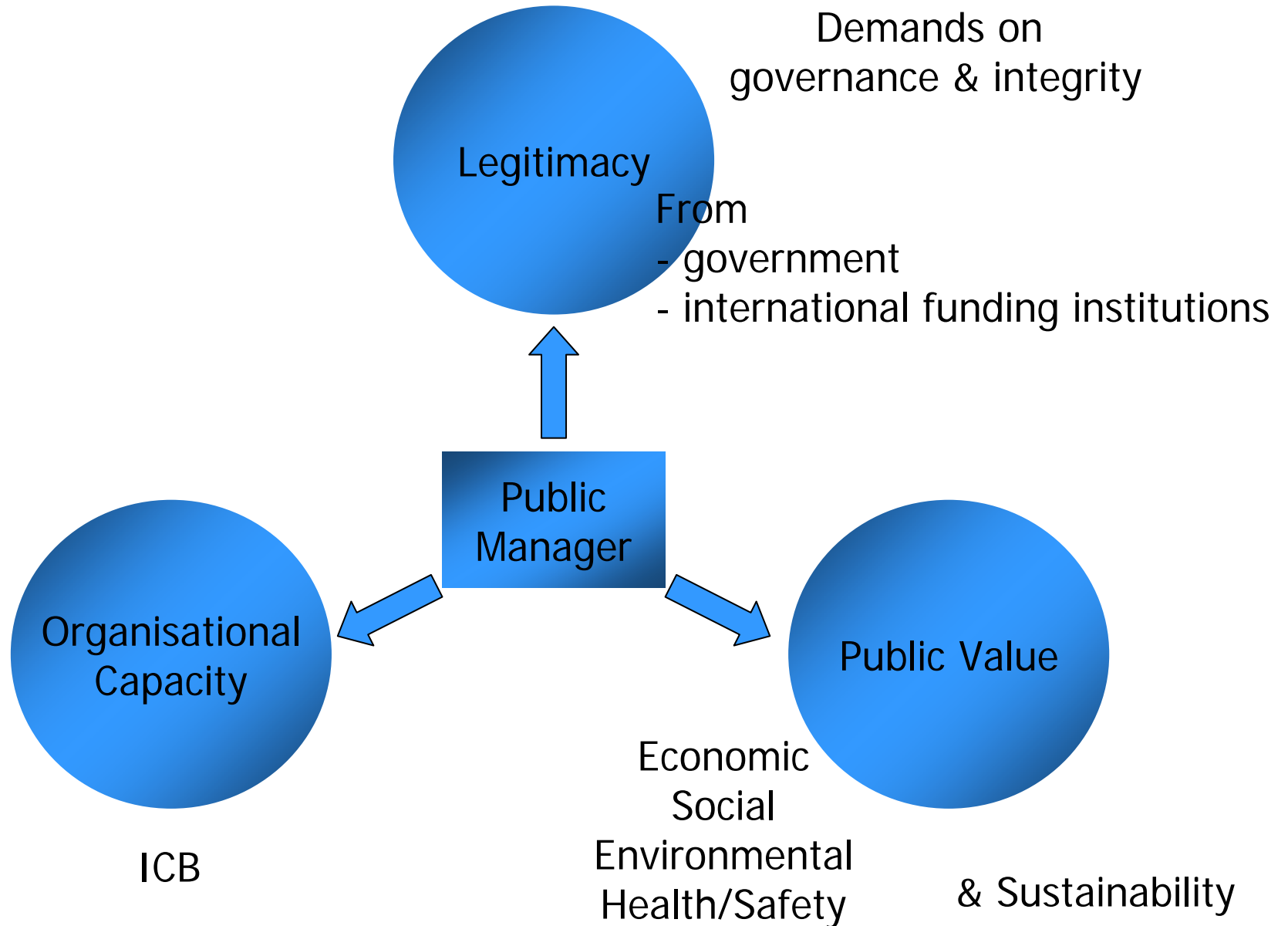
Cooperation, Interaction & Deliberation

- Instruments only do not work
- Careful design & execution of interaction processes with stakeholders like
 - Government
 - Funders
 - Colleague road administrations
 - Road Users
 - Inhabitants
- On different levels
 - Planning
 - Operations & Maintenance
 - Investment Projects
- Need for leadership in a network of partnerships
 - Take responsibility for collective results

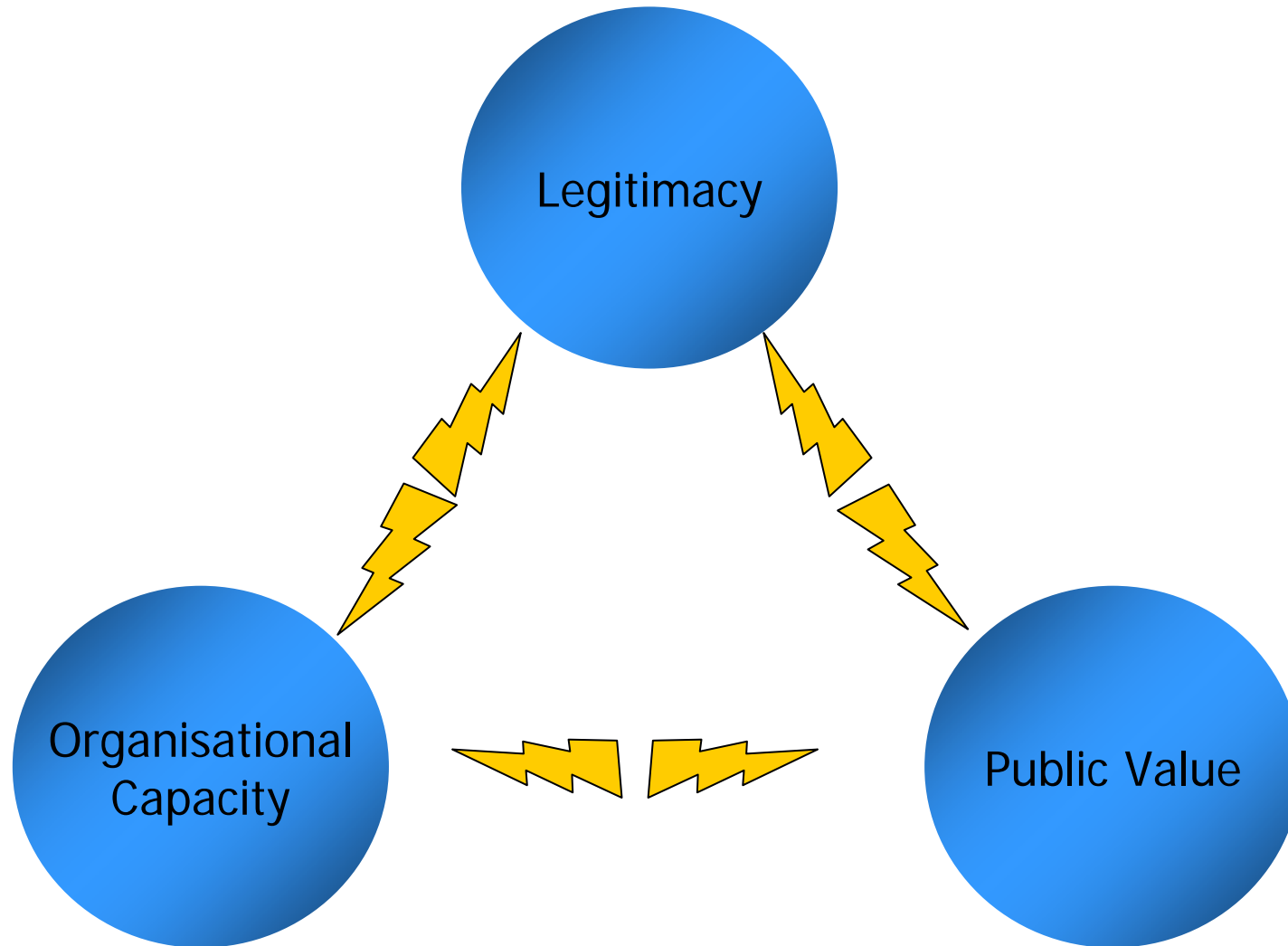
Retain a licence to operate from your stakeholders



Strategic Triangle



Tensions



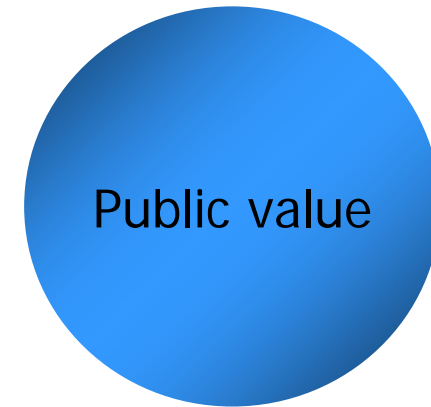


Increasing instrumental governance demands

- Governance requirements increase bureaucracy?
- Reporting requirements are not standardised?
- Scarce resources are being used for reporting?
- More instrumental controls do not improve governance?
- Europe: decrease of regulation

Institutional reforms: creation of Road Authorities,
Road Agencies, Road Boards and Road Funds

- increasing cost of checks and balances?
- new, trusted relationships between bodies?
- high change pace: low quality of implementation?
- (new zealand took 7 years and 3 reforms not right in one time)



New governance models:

maximum outsourcing (sustainability)

- keep staff in private sector?
- real technology transfer between trained & untrained staff?

Social & environmental reporting requirements
(prioritise values)

- priorities with limited budgets?

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Outsourcing

- use of 'affirmed' businesses
- local contractors should be able to do 'intelligent' work
- mandatory training on the job (it's not a holiday)
- number of certified employees leaving the project as a performance indicator

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Use of governance instruments

For legitimacy?
For public value?
Increase of efficiency?

