

**INTERNATIONAL SEMINAR ON  
ROAD FINANCING AND INVESTMENT  
Arusha, Tanzania 16-20 April 2007**



**Governance in Road Transport  
Roundtable Discussion Forum**

**Charles Melhuish**

**gTKP Theme Champion for Governance in Transport**

**global Transport Knowledge Partnership**



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## **Strategic focus of gTKP:**

- **Identifying the best and most relevant transport knowledge**
- **Increasing the practical application of good practice**
- **Stimulating debate and discussion on priority issues and approaches to tackling them**
- **Promoting networking between transport practitioners and building long-term partnerships**

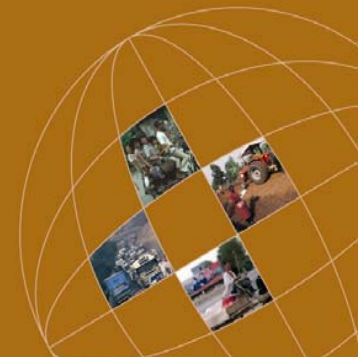


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## **gTKP Organisation:**

- **Initial funding from DFID**
- **Independent not-for-profit company (planned July 2007)**
- **Working in partnership with existing organisations**
- **Finding sources of funding to fill knowledge gaps**

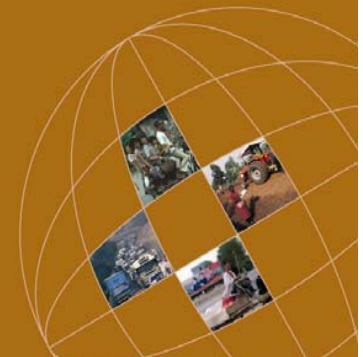


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**gTKP Website:**

- **Knowledge, news and events**
- **Focussed themes**
- **Discussion**



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## **gTKP Activities:**

- **Develop knowledge communities**
- **Seminars and workshops**
- **Learning and education material**
- **Document case studies**
- **Fill knowledge gaps**
- **Disseminating knowledge from existing research programmes**

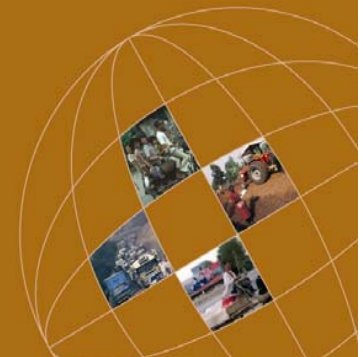


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## **gTKP Focus Areas**

- **Governance in Transport**
- **Environment, Health and Road Safety**
- **Rural Transport**
- **Sustainable Urban Transport**



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**gTKP** (global Transport Knowledge Partnership)

**Governance in Transport**

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- 1. Governance in Transport Roundtable held at the Asian Development Bank in Manila 07-08 March 2007**
- 2. Infrastructure Governance Roundtable, World Bank, Washington, 30 March 2007**
- 3. Discussion**



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## gTKP Governance in Transport Manila Roundtable at ADB 07-08 March 2007



**Delegates: India, China, Indonesia, Bangladesh,  
Malaysia, Australia, Philippines**

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**What are the main governance issues in the transport sector?**

*Results of discussion - 1:*

- Weak planning processes
- Inappropriate political interference
- Lack of long term view – (eg 12 month budget cycle)
- Flawed procurement processes
- Corruption

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**What are the main governance issues in the transport sector?**

*Results of discussion - 2:*

- Transparency – being able to see what is really happening
- Inadequate technical skills
- Inadequate contract supervision & poor quality control
- Weak enforcement of laws and regulations (eg overloading)

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**What interventions were tried to improve governance in the transport sector, what worked, and what did not work?**

*Results of discussion - 1:*

- Contracting out maintenance (worked – but maybe limit to 5 years)
- Contracting out design and supervision (worked)
- Separate supervising consultant (worked)
- Standard methodologies for project appraisal (worked)
- Effective technical & financial audits (worked)

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**What interventions were tried to improve governance in the transport sector, what worked, and what did not work?**

*Results of discussion - 2:*

- Decentralisation (mixed results – perceived good, practical problems)
- Road fund initiatives (delayed implementation, political interference)
- Information made available to stakeholders (positive effect)
- Multi-sectoral involvement (positive effect)

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**What information should be in the public domain?**

*Results of discussion - 1:*

- Generally – the more information available the better
- Annual performance report
- Comprehensive details of each current project
- Quality of information important
- Media education - potential misuse of some information
- Benchmarking - between projects & between countries

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**What information should be in the public domain?**

*Results of discussion - 2:*

- Budget details and road sector plans
- Procurement process details for each project
- Condition of the road network and traffic levels
- Information to support toll levels & road user charges
- But... general lack of response to information made available

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**How can civil society be mobilized to improve  
governance in the transport sector?**

*Results of discussion - 1:*

- Take a multi-sectoral approach
  - public, private, civil society, academic, media
- Very few NGOs support governance in transport
- More information could lead to more participation
- Effective protection of whistleblowers



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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**How can civil society be mobilized to improve  
governance in the transport sector?**

*Results of discussion - 2:*

- Identify a focal point (eg on projects) to respond to questions
- Media training needed (solutions rather than causing controversy)
- Public education to raise awareness & understand issues
- Each country needs a unique solution

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**Are there “knowledge gaps” that gTKP could assist to fill in?**

*Results of discussion - 1:*

**Knowledge exchange mechanisms**

- Documentation and exchange of case studies
- “Guide to road infrastructure for Dummies”
- Guidelines/manuals for managers
- Training and education materials
- Seminars & workshops
- Study tours

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**Are there “knowledge gaps” that gTKP could assist to fill in?**

*Results of discussion - 2:*

**Knowledge exchange mechanisms**

- Mobilizing civil society involvement
- Benchmarking
- Directory of knowledge champions
- Website
- Networking between people interested in governance
- Translation of documents

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**Are there “knowledge gaps” that gTKP could assist to fill in?**

*Results of discussion - 3:*

**Examples of knowledge topics**

- Private sector involvement
- Explaining road user charges (tolls/fuel levies)
- Overloading
- Road maintenance funds

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*Output from MANILA ROUNDTABLE 07-08 March 2007*

**Are there “knowledge gaps” that gTKP could assist to fill in?**

*Results of discussion - 4:*

**Examples of knowledge topics**

- Impact of decentralisation
- Economic analysis of road projects
- Post evaluation
- Road safety

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**Infrastructure Governance Roundtable  
World Bank, Washington – 30 March 2007**



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**Infrastructure Governance Roundtable  
World Bank, Washington – 30 March 2007**

Selected comments from discussion:

- Asymmetry between government & public knowledge
- Expectations: many people doubt they can have any effect
- National level / local level differences in governance systems
- Need balanced focus on government, media and civil society
- Are we expecting too much from the public?

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**TODAY – Discussion Topics**

- A. What are the key governance issues in the road transport sector?**
- B. How can civil society assist in improving governance?**
- C. What should gTKP focus on in the next 2 years?**



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**A. What are the key governance issues  
in the road transport sector?**

- Issues?
- What interventions have been tried before?
- What works, and what doesn't work?



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- Who should be involved from civil society?
- What information should be in the public domain?
- Role of the media in informing the public?

**B. How can civil society assist in improving governance?**



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**0:00**

- Workshops and discussions?
- Capturing case studies?
- Wider dissemination of knowledge to stakeholders?

**1:25**

**C. What should gTKP focus on in the next 2 years?**

**2:00**